

Checklist for Building an Implementation-Ready Plan

Your plan has a complete...

- ✓ Mission, Vision, and Values Statement
- ✓ Competitive Advantages
- ✓ Strategic Objectives/Priorities
- ✓ Annual or Multi-Year Goals
- ✓ Annual Initiatives or Department Goals
- ✓ Action Items or Annual Initiatives

All Goals, initiatives, & actions have...

- ✓ A single owner, and contributors where appropriate.
- ✓ A start- and end-date, a measure of success, and end-of-year-target.
- ✓ A clear label before the goal statement.
- ✓ Every Strategic Objective has two supporting items.
- ✓ Every goal has at least 2 supporting items.

We have....

- ✓ Set up a logo and set planning year in the application.
- ✓ Established which level of the plan include our KPIs.
- ✓ Established where we use automated populated statuses based on the performance of its children.
- ✓ Agreed on usage of hashtagging after the goal statement to filter the All Goals page or Dashboard (i.e.. #Sales / #LATAM / etc)
- ✓ Outlined the terminology for different levels of the plan (i.e. Strategic Objectives > Corporate Goals > Annual Initiatives > Individual Actions).

Level		Element	Owner	Timeframe
1	What (overall)	Strategic Priorities	N/A	3+ Years
1.1	What (this year)	Company-wide Goals	Executive Leadership	1+ Years
1.1.1	What (this year)	Team Goals	Functional Leads	1+ Years
1.1.1.1	How	KPIs and/or Initiatives	Functional Leads/ Managers	< 1 Year
1.1.1.1.1		Individual Initiatives	Managers	Quarterly

Checklist for Leading a Monthly Strategy Review

Purpose

This checklist is for everyone who is responsible for leading a monthly and/or quarterly results management process, using the OnStrategy Application.

Ownership

All of the tasks below are owned by the Strategy Leader.

One Week Before

- ✓ **Call with CEO:** Agree on opening comments specific to current state of the business and future looking strategic areas of focus.
- ✓ **Tweak the Agenda:** Based on call with CEO, tweak the agenda as needed.
- ✓ **Send out the Agenda, Talking Points and Meeting Reminder:** Send out the agenda, talking points and remind everyone to update their progress no later than the day before the Monthly Review.
- ✓ **Set up OnStrategy Alerts:** Turn on the Strategy Alerts in "Notifications" to automatically send an email to all participants to update their progress. You only have to do this once.

One Day Before

- ✓ **Determine Missing Progress Updates:** In OnStrategy, look for those items that have not been updated in 5 days or longer (use the filter to find these). Based on what is missing, send out a reminder to update status using the "Strategy Review" alert. This alert only sends an email to those that have not reported on progress.
- ✓ **Prepare the Presentation (OPTIONAL):** Sometimes it's helpful to have some initial slides to guide the CEO's comments and/or to remind everyone the flow and their talking points.
- ✓ **Set Up Custom Dashboard Views (OPTIONAL):** You might want to have custom dashboard views set so you can quickly navigate to a dashboard to support the discussion. This is not necessary if you are leading the conversation via Strategic Objective/Priority by Strategic Objective/Priority.
- ✓ **CEO Heads Up:** Send a note to the CEO regarding those areas that are off target or of concern so he/she is prepared to dig in where needed.
- ✓ **Prepare your Leader's Agenda:** Review the results of the goals/initiatives. Make notes of where you want to dig in deeper and where you want to shout out accomplishments. Consider highlighting "movers" - those that have made progress since the last meeting.

Monthly Meeting

- ✓ **Start with the CEO's Opening Remarks:** Use your slides or simply have the agenda up on the screen.
- ✓ **Strategic Performance Overview:** Use the Home Page to highlight the overall percentage of goals that are achieved or on target.
- ✓ **Strategic Objective-by-Strategic Objective:** Run the review SO by SO, following your agenda.
- ✓ **Wrap Up:** Clarify decisions made and any to dos.

One Day After

- ✓ **Send out Wrap Up Email:** Send a short email clarifying decisions made and open to dos.
- ✓ **Update Goals/Initiatives:** Make any changes to the goals/initiatives that surfaced during the review.
- ✓ **Kudos (OPTIONAL):** If someone has achieved a goal/initiative of note, consider sending a congrats/kudos directly.