ACME CORPORATION: STRATEGIC PLAN 2014-2016

AS OF OCTOBER 18, 2016

Mission

What is our purpose?

Our core purpose is to create technology solutions for forward-thinking organizations to empower their success and to magnify their impact.

Core Values

What are the key guiding principles?

- Purpose & Growth our foundation is built on our purpose and provides a place for our team's passion.
- **Client Focus** a razor-sharp focus on our customer's growth is essential and the only way to succeed.
- Integrity to have honesty and respect for all individuals.
- Leadership to empower and inspire entrepreneurial leaders.
- **Professionalism** to be professional in our actions to our clients, partners and each other.
- Fycallance to continually nursua knowledge and

Competitive Advantages

What do we do best?

- Reoccurring revenue that is scalable
- Assets and software products in place outside our services
- Innovative in marrying business process with technology
- Business Network domestic and international
- Patented Intellectual Property interactive, integrated web-based

Organization-Wide Strategies

How will we get there?

Organization-Wide Focus:

2013 - Lay the foundation for the organization.

2014 - Execute a market penetration strategy to increase ton line

2015 - Standardization of all processes.

2016 - Develop the infrastructure to prepare for high growth.

Strategic Objectives and Organization Goals

Financial

- 1 Financial Sustainability: Grow our business in a responsible and controlled way to increase revenue by 30% year-over-year for the next 3 years while maintaining a 20% net profit margin each year.
- 1.1 Generate sales of \$1.5 million by the end of the year.
- 1.2 Maintain profitability with a budget allocation of 50% for business re-investment for product development.
- 1.3 Increase average billable hour factor.

Customer

- 2 Professional Services: To be the professional partner of choice.
 - 2.1 Professional Service: Acquire 10 new consulting clients at \$10,000+ per month.
- 2.2 Industry Expertise: Be rated among the Top 10 fastest growing tech companies in 2016.
- 3 Maintenance Contracts: To be viewed as the top technology resource in the western region.
 - 3.1 Maintain 85% of our current customers.
 - 3.2 Achieve an average of a 9 point satisfaction score on exit surveys.
 - 3.3 Licensing: Acquire 3,000 total licenses by the end of the year.
 - 3.4 Maintenance Contracts: Acquire an average of 7 new maintenance contracts per month

Internal/Operational

- 4 Innovation/Product Development: Continue to develop technology innovation.
 - 4.1 Launch integration with 4 other applications.
- 5 Overall Operations: Develop and maintain an infrastructure that allows for a virtual office and efficient overhead.
 - 5.1 Set up computers to be accessed from any destination.
 - 5.2 Define all procedures and process in writing in order to support projected growth.
 - 5.3 Blogs & Newsletters: Consistently timely relevant thought leadership that is developed, published and preserved.

People/Learning

- 6 Training: Actively help our team to develop and grow professional and personally by supporting a flexible work life, providing intellectually engaging work, and fair compensation.
 - 6.1 Train sales people in best practices
 - 6.2 Develop better communication and presentation skills to increase ability to work with and assist clients.
- 7 Community Involvement: Develop and implement a corporate giving strategy that is in line with our competitive advantages.
 - 7.1 Manage the selection, contribution and customer communication of nonprofit donations. Target is 15% of revenue.
- 8 Long Term Strategic Objective (No assignment, far reaching and broad based, 3-5 years out) [**Sample Goal Cascading**]
 - 8.1 Organizational Goal (Corporate-wide, generally not assigned, 18-24 months) [**Sample Goal Cascading**]

KPI

How will we measure success?

Measure	Target
\$ in sales	\$2,535,000
\$ per billable hour.	\$300
# of new consulting clients	10
% customer retention	85%
avg monthly # of new maintenance contracts	7

Vision

Where are we going?

We envision being THE technology experts and resource center for small and medium-sized organizations.

This is where you type your description.

Implementation

How we make strategy a habit?

Appoint a strategic plan manager
Hold people accountable (now that they are able)
Put in place an incentive compensation plan
Coach for achievement
Empower managers
Hold effective strategy meetings - first Mondays
Hold annual retreat - second week in December